Measuring the Impact of the Global Financial Crisis on Efficiency and Productivity of the Banking System in South Africa

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Abstract

South Africa’s financial sector is believed to have weathered the contagion and catastrophic effects of the 2008 worldwide financial crisis partly on account of a sound regulatory framework and solid macroeconomic policies. In this paper, we seek to measure efficiency and productivity changes during the period of the crisis through an analysis of bank performance over the period 2000 – 2010 using a two stage methodology framework. The recently developed Hicks-Moorsteen total factor productivity (TFP) index approach developed by O’Donnell as opposed to the popular Malmquist TFP was utilised. Our first stage results showed that during the crisis period there was a noticeable but mild deviation of total factor productivity and efficiency measures. Second stage analysis using the censored Tobit model showed that the financial crisis was the main determinant of bank efficiency, indicating that total factor productivity efficiency was 16.96% lower during the crisis period compared to the pre-crisis period.

Keywords: Banking Efficiency, Data Envelopment Analysis, Global Financial Crisis, Hicks-Moorsteen, Total Factor Productivity Efficiency

1. Introduction

The primary objective of this paper is to determine if there has been a change in efficiency and productivity of South African banks during the period of the global financial crisis. The failure of the financial system of the United States in 2007 and the current 2012-2013 Cypriot financial crisis have generated worldwide concern on the financial sector of which the banking system forms the major component. These banking crisis episodes have showed how catastrophic problems in the financial sector can be for the entire economy and the global economy as a whole. The banking sector is crucial in that it shelters the economy against instability and boost consumer confidence. Mercan et al (2003) maintains that the fragility of the fibre of banks and the fact that they are perceived to be institutions of confidence, threatens not just banking institutions but the entire economy.

The banking industry is considered the backbone of most economies and plays a vital role in attaining economic growth and development. A well-functioning banking sector contributes to economic growth via more efficient allocation of resources and risk diversification. This nexus between banking performance and economic growth demands that an enquiry of this nature be conducted. The efficiency and productivity of such instrumental elements of the economy is critical to the wellbeing of the economy. The financial system and the banking system in particular facilitate the efficient movement of funds from sources of plenty (savers) to units of deficit (borrowers). Hence the growth and development of any economy hinges strongly on the proper functioning of the financial system.

According to South African Reserve Bank (SARB) (2011), the devastating effect of the sub-prime financial crisis in South Africa was fairly cushioned by the solid macroeconomic policies, and prudent regulation in the domestic banking sector. However, as highlighted by Mnyande¹ (2012) in his key note address, South Africa is not immune to the crisis in the medium to long term. He stated that South Africa’s inter-linkages with the global economy mean that its growth

¹ Chief Economist and Adviser to the Governor of Reserve Bank.
outcomes are highly dependent on those of the affected European economies. Hence, there is a need to investigate the magnitude of efficiency and productivity changes that were realised during the period of the crisis. This is important for two reasons. Firstly, knowledge of the size of the impact of the crisis on the banking sector is crucial to inform policy makers to provide precise and targeted policy measures as well as whether to tighten bank supervision and regulation. Secondly, pessimists have argued that it is too early to celebrate and that the worst case global challenges may have been merely delayed rather than avoided.

2. The Structure of the South African Banking Industry

The banking system in South Africa is recognized for being well developed, sophisticated and well regulated and is ranked among those of first world economies. According to SARB (2012), the banking sector has a current composition of 17 domestic controlled banks, 11 branches of international banks in South Africa, 2 mutual banks, 1 co-operative bank and 43 representative offices. However, the South African banking sector is dominated by four major banking institutions the so-called “Big Four” namely the Amalgamated Bank of South Africa (ABSA), FirstRand Bank, Nedbank, and Standard Bank. These four largest banks, contributed 84.6 % to the balance-sheet size of the total banking sector at the end of December 2010 (SARB Annual Report, 2010). The rest of the banks hold a very small portion of the market share. Hence, the South African banking industry exhibits a high level of concentration. Concentration is defined as the extent to which most of the market's output is produced by a few firms in the industry.

Figure 1: Total Banking-sector Assets to Gross Domestic Product

Source: Computed by author using data from SARB

The significance of the banking sector can be examined in terms of the size of the sector’s assets. Figure 1, shows that the size of the banking industry's assets as a percentage of GDP has been increasing steadily over the years. By 2001, the value of banks’ assets exceeded GDP for the first time. In 2008, the ratio of total banking sector assets to GDP reached its highest of 139 % from 102 % since 2001 (see figure 1 and 2). Maheshwari (2009) states that for the period 2003-2006, asset growth recorded in the South African banking industry was higher than that witnessed in the global banking industry. Hence, the size of these assets relative to GDP highlights the importance of the banking sector to the South African economy. Banks’ assets are predominantly loans and advances to the private non-bank and government sectors. According to Banking Association South Africa (2010), the economic recession in 2009 which was a consequence of the global financial crisis affected consumer affordability and therefore spending patterns, resulting in consumers being reluctant to take on more debt. This resulted in the increase in non-performing loans which had a huge impact on the banks’ loan books and so total assets and liabilities declined in 2009.
Total banking-sector assets amounted to R3406 billion at the end of December 2011 (December 2010: R3126 billion), representing a moderate year-on-year increase of 8.9 %. As at December 2010, the banking sector assets represented an increase of 5.3 % from a value of R2967 billion in December 2009. Gross loans and advances, which represented, on average, 74 % of banking-sector assets during 2010, increased marginally by 2.5 % to R2314 billion at the end of December 2010, mainly due to modest growth in home loans and higher overnight and interbank call loan balances (SARB, 2010).

3. Theoretical Framework

3.1 Productivity

Productivity is a simple indicator that describes the relationship between output and the inputs that generate that output and as such regarded as an important measure of economic performance. Productivity of a bank is measured by the quantity of output produced per unit of input factor employed. In the single-output and single-input setting, productivity is simply the ratio of that bank’s output and input quantities. Suppose that, in period $i$, bank $i$ produces output $Y_{it}$ using input $X_{it}$, its productivity becomes:

$$ TFP_{it} = \frac{Y_{it}}{X_{it}} $$

Source: Computed by author using data from SARB
Figure 3: Measuring and Decomposing TFP Change

Thus, TFP of bank \( i \) in period \( t \) relative to its TFP in period 0 is:

\[
TFP_{it} = \frac{TFP_{it}}{TFP_{i0}} = \frac{Y_{it}}{X_{it}} = \frac{Y_{i0, it}}{X_{i0, it}}
\]

(2)

Formulation (2) shows that TFP growth is the ratio of the output growth and input growth. Similarly, the productivity of bank \( h \) in period \( s \) for producing output \( Y_t \) with input \( X_t \) is

\[
TFP_{hs} = \frac{Y_{hs}}{X_{hs}}
\]

(3)

Hence, the productivity index of bank \( i \) in period \( t \) relative to bank \( h \) in period \( s \) is given by:

\[
TFP_{hs, it} = \frac{TFP_{ht}}{TFP_{hs}} = \frac{Y_{ht}}{Y_{hs}} \cdot \frac{X_{hs}}{X_{ht}} = \frac{Y_{hs, it}}{X_{hs, it}}
\]

(4)

This particular productivity index shows the change in productivity of bank \( i \) in period \( t \) when compared to the reference bank \( h \) in period \( s \).
3.1.1 The Hicks-Moorsteen Index

Productivity in the past has been analysed using the more popular Malmquist TFP index approach. However, recent developments by O’Donnell (2010, 2011) have shown that the Malmquist is a biased and inconsistent approach when applied to technologies exhibiting varying returns to scale (VRS). Coelli (1996) thus emphasises the importance of imposing constant returns to scale (CRS) technology assumption when employing the Malmquist approach. In this particular study, the non-parametric and multiplicatively-complete Hicks-Moorsteen technique which was developed by O’Donnell (2010) to respond to the inadequacy of the popular Malmquist technique will be utilised. This is an attempt to redress the shortcomings entrenched in the banking literature on researches that were conducted in the past. The Hicks-Moorsteen TFP Index can be formulated as:

\[
TFP_{hs,dt} = \left( \frac{D_O(x_{hs}, y_{hs}, \epsilon)}{D_O(x_{hs}, y_{hs}, \epsilon)} D_I(x_{hs}, y_{hs}, \epsilon) \right) \left( \frac{D_O(x_{dt}, y_{dt}, \epsilon)}{D_O(x_{dt}, y_{dt}, \epsilon)} D_I(x_{dt}, y_{dt}, \epsilon) \right)^{1/2}
\]

(5)

Where \( y \) and \( x \) are vectors of quantities and \( D_O(.) \) and \( D_I(.) \) are output and input distance functions. Formulation (5) above was first proposed by Bjurek (1996) but is commonly known as the Hicks-Moorsteen index. O’Donnell (2011) states that it is called as such because it is the geometric average of two indexes that Diewert (1992) attributed to Hicks (1961) and Moorsteen (1961).

O’Donnell (2011) describes TFP indexes that can be expressed in terms of aggregate quantities as in equation (4) as being multiplicatively-complete. However, unlike the Hicks-Moorsteen TFP Index, the popular Malmquist TFP index is not included among the class of multiplicatively complete TFP indexes. Thus O’Donnell (2010, p. 1) argues that for this reason it cannot be regarded as a valid measure of productivity change except under constant returns to scale technology - which he describes as “except in restrictive special cases”.

Briec and Kerstens (2011) proved that the Hicks–Moorsteen productivity index indeed satisfies the determinateness axiom under weak conditions on technology. However, on the contrary the popular Malmquist productivity index failed to satisfy the determinateness condition. In their conclusion the authors state: “We expect the Hicks–Moorsteen productivity index to gain in popularity in future empirical work, especially when infeasible solutions are simply unacceptable” (Briec & Kerstens, 2011, p.10).

3.1.2 Productivity Change and its Components

O’Donnell (2010) shows that any multiplicatively-complete TFP index can be exhaustively decomposed into measures of technical change and several meaningful measures of efficiency change. These measures are presented in figure 4 below from an input orientation perspective. Depending on the perspective of analysis of the researcher one can choose to analyse efficiency from an input orientation or output orientation. An input orientation measures input reductions that are necessary for a production unit to become efficient without a reduction in output. An output orientation measures the expansion of output that is necessary for efficiency improvement holding inputs constant. Thus output inefficiencies represent the needed increase in output for the inefficient bank to become efficient.

3.1.2.1 Input-oriented Technical Efficiency (ITE)

It measures the difference between observed TFP and the maximum TFP that is possible while holding the input mix, output mix and output level fixed. ITE is illustrated in Figure 4 as the measure of the horizontal distance from point A to point B. It is equivalent to the measure of the difference in TFP at points A and B: \( ITE_{io} = \text{slopeOA}/\text{slopeOB} \)
3.1.2.2 Input-oriented Scale Efficiency (ISE)

It measures the difference between TFP at a technically efficient point and the maximum TFP that is possible while holding the input and output mixes fixed (but allowing the levels to vary). Figure 4 represents this measure of efficiency as a movement from point B to point D: $ISE_{lo} = \frac{\text{slope OB}}{\text{slope OD}}$. O’Donnell (2010) refers to point D as the point of mix-invariant optimal scale (MIOS).

3.1.2.3 Residual Mix Efficiency (RME)

It measures the difference between the maximum TFP possible on a mix-restricted frontier and the maximum TFP possible when input and output mixes (and levels) can vary. In figure 4, it is represented as a movement from point D to point E: $RME_{lo} = \frac{\text{slope OD}}{\text{slope OE}}$

3.1.2.4 Input-oriented Mix Efficiency (IME)

It measures the difference between TFP at a technically efficient point on the mix-restricted frontier and the maximum TFP that is possible while holding the output level fixed. This measure of efficiency is represented in figure 4 as a movement from point B to point U: $IME_{lo} = \frac{\text{slope OB}}{\text{slope OU}}$

3.1.2.5 Residual input-oriented Scale Efficiency (RISE)

It measures the difference between TFP at a technically and mix-efficient point and TFP at the point of maximum productivity. RISE is represented in figure 4 as a movement from point U to point E: $RISE_{lo} = \frac{\text{slope OU}}{\text{slope OE}}$
3.1.2.6 TFP Efficiency (TFPE)

It measures the difference between observed TFP and the maximum TFP* possible using the available technology. Figure 4 illustrates this measure as a movement from point A to point E: $TFPE_{t0} = TFP_{t0}/TFP_{0} = \text{slope } OE$

Where $TFP_{0}$ denotes the maximum TFP possible using the technology available in period 0. Hence, TFP efficiency (TFPE) is a measure of overall productive performance.

4. Brief Review of Empirical Literature

Efficiency studies on the banking system particularly in developing economies are very few. In this section of the paper, a brief empirical literature review relating to the economic performance of the banking sector is presented. This review is intended to show previous work in the area of banking efficiency and productivity in South Africa.

Okeahalam (2006) employed the Bayesian stochastic frontier approach to assess the production efficiency of 61 South African bank branches in the 9 provinces for the year 1999. The author found productive efficiency of banks to be 83.1% suggesting that on average banks could reduce their costs by 16.9% without altering their current output levels. He also found that all branches were operating at increasing returns to scale and recommended levels of output to be increased either through regulatory reforms or competitive incentives.

Ncube (2009) conducted a study to analyse the cost and profit efficiency of banks in South Africa. Their study employed the parametric stochastic frontier approach to determine both cost and profit efficiency of four large and four small South African banks over the period of 2000-2005 classified according to the number of employees. The large banks whose number of employees exceeded 10 000 included ABSA, FirstRand Bank, Nedbank and Standard Bank. The small banks with employees less than 10 000 included African Bank, Capitec Bank, Investec Bank and Teba Bank. The average cost and profit efficiencies over the six periods were 92% and 55% respectively. Their study concluded that South African banks were relatively better at controlling cost than generating profit as indicated by the lower profit efficiency score and a higher cost efficiency score.

Mabwe and Webb (2010) investigated the performance of the five largest South Africa’s commercial banks for the period 2005 – 2009. Three aspects of bank performance namely profitability, liquidity and credit quality were analysed using financial ratio analysis. The findings showed that overall performance improved considerably in 2005 and 2006. However, the impact of the global financial crisis was evident when the overall performance deteriorated in 2007 until 2009. Using the student t test to test if there was any significant difference in profitability performance for the period 2005-2006 and the period 2008 – 2009, their results indicated that profitability deteriorated during the later period. However, they concluded that the South African banking system remained stable as there were adequately capitalised and profitable.

Oberholzer et al (2010) applied the DEA methodology to five of the largest banks in South Africa for the ten year period 1998 - 2007. The total assets of these five banks as at the end of 2007 represented 85.28% of the total banking assets in South Africa. Two DEA models were employed based on the definition of outputs included. Model 1 used only income statement data as outputs namely the value of interest income and non-interest income. Under model 2, only balance sheet data outputs were considered, that is, the value of deposits, loans and equity. The empirical findings from DEA analysis revealed that the average technical efficiency of all the banks was 89.5% and 79% for Model 1 and Model 2 respectively. Therefore banks had the capacity to increase output by 10.5% and 21% without increasing their inputs, respectively. In addition, they found that the average allocative efficiency of all the banks were 98.5% and 89.3% respectively.

As previously stated, the banking sector in South Africa is highly concentrated with only four large banks controlling over 80% of total deposits and assets. As such many studies conducted in South Africa [Okeahalam (2001), Greenberg & Simbanegavi (2009), Mlambo & Ncube (2011),] have taken a keen interest on investigating the nexus between competition and bank performance.

This brief review has demonstrated the developments that have taken place within the banking industry of South Africa. The significance of this paper hinges on the fact that the study uses the Hicks-Moorsteen TFP DEA-based methodology framework that was developed by O’Donnell (2010) to address the shortcomings entrenched in the popular Malmquist TFP index approach. Therefore, unlike previous studies in South Africa, this paper employs this methodology, covering the period of the sub-prime financial crisis which highlights significant changes that may have occurred in the...
banking industry. This is crucial in order to inform formulation of suitable policy for enhancing bank performance and economic growth at large.

5. Methodology

Financial ratios have traditionally been used in the banking sector to measure efficiency and productivity. However, the exploitation of financial ratios as an exclusive measure of performance has been criticised by many researchers as being inadequate (Ncube, 2009; Yeh, 1996; Berger & Humphrey, 1997). (Ncube, 2009) argues that on one hand the ratio approach is straightforward and unsophisticated but on the other hand it does not provide enough insight on the actual efficiencies. However, this study adopts a two stage methodology framework. In the first stage, the Hicks-Moorsteen total factor productivity (TFP) indices are computed and further decomposed into a measure of technical change and several measures of efficiency change (O’Donnell, 2011). In the second stage, various explanatory factors that are known to affect bank performance are regressed on total factor productivity efficiency. The main purpose of the second stage Tobit regression is to determine which factors influence overall productive efficiency significantly and to estimate the size of factor marginal effects. Sufian (2009) also adopted the same methodology framework when he investigated the efficiency of Malaysian and Thailand banks during the 1997 Asian financial crisis. The author first employed DEA and then a Tobit model for the period 1995-1999.

5.1 The Tobit Model

The censored Tobit model will be applied on the obtained first-stage total factor productivity efficiency (TFPE) scores. As stated earlier, TFPE is a measure of overall productive efficiency which captures the difference between observed TFP and the maximum TFP possible using the given technology. The Tobit model is used to estimate equations whose dependant variable values are constrained within some range. Given that efficiency scores are restricted between 0 and 1, no values should be observed below the lower limit and above the upper limit. Irsova and Havranek (2010) state that unlike OLS, censored regression models generate consistent estimates of coefficients in cases of limited dependent variables. The standard Tobit regression will be censored between 0 and 1 as follows:

\[
Eff_i = \begin{cases} 
0 & \text{if } z_i \beta_i + e_i \leq 0 \\
 z_i \beta_i + e_i & \text{if } 0 < z_i \beta_i + e_i < 1 \\
1 & \text{if } z_i \beta_i + e_i \geq 1
\end{cases}
\]

The vector \( z_i \) includes the variables that affect DMU efficiency and the vector \( \beta \) is a vector of coefficients to be estimated using the software application EViews. In order to avoid the dummy variable trap, only one dummy variable was specified to reflect the period of the crisis. The omitted pre-crisis dummy becomes the reference category. The empirical model to be estimated will therefore take the following form;

\[
TFPE_t = \beta_1 + \beta_2 \text{CRISIS}_t + \beta_3 \text{NPL}_t + \beta_4 \text{T}\text{A}_t + \beta_5 \text{CIR}_t + \beta_6 \text{NETP}_t + \beta_7 \text{SPREAD}_t + \beta_8 \text{NON\_INT}_t + \epsilon_t
\]

Where:
- \( TFPE_t \) - Total Factor Productivity Efficiency Score in period \( t \)
- \( \text{CRISIS}_t \) - Crisis Period: 1 if 2008 - 2010, 0 otherwise
- \( \text{NPL}_t \) - Non-Performing Loans to total gross loans
- \( \text{T}\text{A}_t \) - Total Banking Assets
- \( \text{CIR}_t \) - Cost to Income Ratio
- \( \text{NETP}_t \) - Net Profit after tax
- \( \text{SPREAD}_t \) - Interest Spread (Lending – Deposit Rates)
- \( \text{NON\_INT}_t \) - Non-Interest Income
- \( \epsilon_t \) - Error term to capture other possible factors not specified.
5.2 Discussion of Second stage variables and the expected priori

5.2.1 Dummy for Financial crisis (POST)

This variable constitutes the main focus of this paper. While most economies particularly emerging and developed economies were not immune to the contagion, South Africa’s banking sector performed well partly on account of prudent bank supervision and solid regulation. The adverse effect of the 2007/2008 sub-prime financial crisis is expected to have a significant and negative coefficient but marginal effect.

5.2.2 Interest Rate Spread (%)

A reduction in spreads between the lending and deposit rates is an indication of increased intermediation efficiency. Ikhide (2008), states that wide spreads affect intermediation and distort prices weakening the role of the financial system to the economy. An increase in the interest rate spread is expected to decrease intermediation efficiency and therefore overall productive efficiency. The variable is expected to exhibit a negative relationship with TFPE.

5.2.3 Non-performing loans (NPLs) to total gross loans (%)

NPL is an important variable that captures the quality of loans. Bad loans indicate inefficiency in lending and a lack by the management to manage risk. Therefore an increase in NPL is expected to decrease efficiency and productivity. As such the sign of NPL coefficient is expected to be negative.

5.2.4 Bank Size (TA)

The total banking assets will be used to capture the effect of bank size on bank performance. An entity can exhibit inefficiencies due to inappropriate size. For instance a bank can be either too small or too large relative to the optimum size. The coefficient sign can either be negative or positive.

5.2.5 Cost to Income Ratio (CIR)

The ratio is a measure of the proportion of the bank’s income that is consumed by its operating costs. This variable was included to capture cost efficiency of the banking sector. A negative relationship is expected between this ratio and bank performance.

5.2.6 Non-Interest Income (NIC)

Many studies on bank efficiency have advocated for the inclusion of non-interest income as a proxy for diversification into non-traditional activities. Smith et al (2003) states that diversification is justified for reducing the bank’s exposure to risk. However, Demsetz and Strahan (1995) argue that diversification may not necessarily translate into risk reduction because these banks may shift into riskier activities, resulting in less equity. Hence, the variable is expected to exhibit either a positive or negative sign.

5.2.7 Net Profit (NETP)

It is generally acknowledged that highly profitable banks are more efficient in their operations and hence a positive sign is expected. However, a study by Ncube (2009) on the cost and profit efficiency of the South African banking sector indicated that South African banks were good at controlling costs than generating profits.

6. Data Analysis and Empirical Findings

6.1 Sources of Data

The input and output data for the first stage analysis were collected from published annual reports of banks included in
the sample for the period 2000 to 2010. Data that was used in the second stage analysis was obtained from two sources within the Quantec database. These sources include SARB and Bureau for Economic Research (BER), collected for the period 2002 to 2010. The sample consists of the four largest South African commercial banks namely ABSA bank, FirstRand bank, Nedbank and Standard bank. The computer program DPIN developed by O’Donnell (2011) which uses the aggregate-quantity framework for computing and decomposing productivity index numbers was used to analyse the performance of the big four banks in South Africa. This computer program does not require price data which in most cases are difficult to obtain for bank inputs and outputs. It requires only data on inputs and outputs. Moreover it does not require any assumptions concerning the optimizing behaviour of firms. The program DPIN version 3 enables the analysis of the drivers of productivity by decomposing changes in total factor productivity into measures of technical change, technical efficiency change, scale efficiency change and mix efficiency change (O’Donnell, 2011).

An essential consideration when evaluating efficiency and productivity within the banking sector is the choice of inputs and outputs. When defining the inputs and outputs to be adopted two basic approaches are followed: the production approach and the intermediation approach. The production approach regards banks as firms that use inputs such as labour and capital to produce outputs such as deposits, loans and advances. On the other hand, the intermediation approach recognises the intermediary role of banks as accepting deposits to produce the outputs which are loans and advances. In this paper, the intermediation approach is adopted. Labour, fixed assets, deposits and current accounts, are considered inputs while loans and advances are considered as output variables. These variables and their descriptive statistics are presented in Table 1 and 2 respectively.

Table 1: Variables Used in Efficiency and Productivity Analysis.

<table>
<thead>
<tr>
<th>VARIABLE</th>
<th>DEFINITION</th>
</tr>
</thead>
<tbody>
<tr>
<td>OUTPUTS</td>
<td></td>
</tr>
<tr>
<td>Y1</td>
<td>Advances &amp; Loans³</td>
</tr>
<tr>
<td>INPUTS</td>
<td></td>
</tr>
<tr>
<td>X1</td>
<td>Number of Full-Time Employees</td>
</tr>
<tr>
<td>X2</td>
<td>Fixed Assets (Property and Equipment)</td>
</tr>
<tr>
<td>X3</td>
<td>Deposits and Current Accounts</td>
</tr>
</tbody>
</table>

Table 2: Descriptive Statistics: First stage Variables

<table>
<thead>
<tr>
<th>VARIABLE</th>
<th>MEAN</th>
<th>STD. DEV</th>
<th>MIN</th>
<th>MAX</th>
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</thead>
<tbody>
<tr>
<td>Loans &amp; Advances</td>
<td>294683</td>
<td>134920</td>
<td>102652</td>
<td>535994</td>
</tr>
<tr>
<td>Labour</td>
<td>33347</td>
<td>7177</td>
<td>18664</td>
<td>53351</td>
</tr>
<tr>
<td>Capital</td>
<td>3791</td>
<td>1616</td>
<td>1793</td>
<td>10018</td>
</tr>
<tr>
<td>Deposits &amp; Current Accounts</td>
<td>312671</td>
<td>128920</td>
<td>117592</td>
<td>599500</td>
</tr>
</tbody>
</table>

6.2 Findings and Discussion:

6.2.1 First Stage DEA Results

While the number of banks in the sample is limited to only four, it is important to appreciate the fact that these big four banks are a fair⁴ representation of the entire banking sector. As mentioned earlier, together they account for over 80% of the total banking assets in South Africa. Hence the results of this paper can be interpreted as being representative of the total banking sector. Table 3 and 4 presents the results of the estimation. It is important to recall that efficiency scores ranges from zero to one. A score below unity represents an inefficient bank which is located below the production frontier

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² DPIN is a computer program that uses data envelopment analysis (DEA) linear programs (LPs) to estimate the production technology and levels of productivity and efficiency (O’Donnell, 2011).

³ According to Banking Supervision Department SARB (2010), loans and advances represented on average, 74 per cent of banking sector total assets during 2010.

⁴ These four largest South African commercial banks contributed 84.6% to the balance-sheet size of the total banking sector in 2010 (Bank Supervision Department, 2010)
while a score of one implies that the bank is fully efficient and lies on the frontier of the production technology. Regarding productivity, a value greater than one indicates positive TFP growth from period $t$ to period $t+1$.

Table 3: Levels of Productivity and Efficiency

<table>
<thead>
<tr>
<th>YEAR</th>
<th>TFP</th>
<th>TFPE</th>
<th>OTE</th>
<th>ITE</th>
<th>OME</th>
<th>IME</th>
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<tbody>
<tr>
<td>2000</td>
<td>0.9441</td>
<td>0.9176</td>
<td>0.9794</td>
<td>0.9616</td>
<td>1.0000</td>
<td>1.0000</td>
</tr>
<tr>
<td>2001</td>
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<td>1.0000</td>
<td>1.0000</td>
<td>1.0000</td>
<td>1.0000</td>
</tr>
<tr>
<td>2002</td>
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<td>0.7886</td>
<td>0.9614</td>
<td>0.9803</td>
<td>1.0000</td>
<td>0.9832</td>
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<td>1.0000</td>
<td>1.0000</td>
<td>1.0000</td>
<td>0.9939</td>
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<td>0.8297</td>
<td>1.0000</td>
<td>1.0000</td>
<td>1.0000</td>
<td>0.9387</td>
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<td>2005</td>
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<td>0.8464</td>
<td>1.0000</td>
<td>1.0000</td>
<td>1.0000</td>
<td>1.0000</td>
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<td>0.8461</td>
<td>1.0000</td>
<td>1.0000</td>
<td>1.0000</td>
<td>1.0000</td>
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<td>2007</td>
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<td>0.9595</td>
<td>1.0000</td>
<td>0.9766</td>
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<td>1.0457</td>
<td>0.7381</td>
<td>0.9443</td>
<td>0.9676</td>
<td>1.0000</td>
<td>0.9962</td>
</tr>
<tr>
<td>2010</td>
<td>0.9690</td>
<td>0.7739</td>
<td>0.9662</td>
<td>0.9600</td>
<td>1.0000</td>
<td>0.9841</td>
</tr>
<tr>
<td>MEAN</td>
<td>1.0361</td>
<td>0.8180</td>
<td>0.9820</td>
<td>0.9878</td>
<td>1.0000</td>
<td>0.9884</td>
</tr>
</tbody>
</table>

TFP efficiency (TFPE) is a measure of overall productive performance. Table 3 indicates that this measure was an average 81.8 % which means that for the period 2000-2010 banks fell short of 18.2 % to realise the maximum productivity that was possible using the available technology. This overall productive efficiency score of this study is a bit lower than that obtained in previous studies of bank efficiency in South Africa. As stated earlier, Okeahalam (2006) found an efficiency score of 83.1% for 61 bank branches in the nine provinces of South Africa. Ncube (2009) found an efficiency score of 85% for 8 South African banks classified as four large and four small.

Table 4: Changes in Productivity and Efficiency

| YEAR | ΔTFP | ΔTFPE* | ΔOTE | ΔOTE* | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTE | ΔOTES
Table 4 reports indexes measuring changes in total factor productivity ($\Delta TFP$), the technology ($\Delta Tech = \Delta TFP^*$) and various other types of efficiency for the entire banking sector for each period. There are two periods when the industry experienced a significant improvement in TFP growth ($\Delta TFP$) of above 11%: 2002/2003 (111.07) and 2005/2006 (111.86). This results is also consistent with Maheshwari`s, (2009) finding that asset growth recorded in the South African banking industry for the period 2003-2006, was higher than that witnessed in the global banking industry. However, there are two periods when the banking industry experienced a significant deterioration of $\Delta TFP$ of below 100%: the period 2008-2009 (88.75 %) when it reached its lowest and 2009-2010 (95.73 %) during slow recovery. It is important to bear in mind that even though $\Delta TFP$ improved from 88.75 % to 95.73 % for the period 2009-2010, the improvement still reflected the aftermath of the world-wide financial crisis.

A change in the maximum TFP ($\Delta TFP^*$) which captures a contraction or expansion of the production possibilities frontier improved significantly for the whole period. A technological change ($\Delta TFP^*$) estimate of 1.0622 for the whole period of evaluation indicated technological progress of 6.22% in the South African banking industry. This is most likely due to the technological advancements and innovations in the banking industry which followed after gaining independence in 1994. However these positive gains were slowed in 2008/2009 (0.9323) and 2009/2010 (0.9245) as can be seen in table 4 when the maximum $TFP^*$ deteriorated. Table 4 shows that the changes in $\Delta TFP^*$ since 2002/2003 were above unity except for the period 2008/2009 and 2009/2010. Again, this coincided with the period of intensifying global financial crisis 2008/2009 and a slower recovery during 2009/2010. A graphical analysis of the above discussed performance measures are presented in Appendix 1 and 2.

6.2.2 Second Stage Censored Tobit Model Results

In the second stage, the relationship between TFP efficiency (TFPE) and bank specific factors was assessed using the censored Tobit regression model. A time period was included to reflect the global financial crisis period. In table 5 we presented the descriptive statistics of the determinant factors including the JB statistic for normality of the included series. This is in safe keeping with the requirements of the censored regression. In order to test for model adequacy, the residual and coefficient test were performed before interpreting the Tobit results. In each case, the null hypothesis of the Jarque-Bera (JB) test of normality in residuals and the Ljung-Box Q statistic of no autocorrelation was not rejected (see table 6).

Table 5: Descriptive statistics: Second stage Variables

<table>
<thead>
<tr>
<th>VARIABLE</th>
<th>TFPE</th>
<th>CRISIS</th>
<th>SPREAD</th>
<th>NPL</th>
<th>NON_INT</th>
<th>NETP</th>
<th>CIR</th>
</tr>
</thead>
<tbody>
<tr>
<td>Mean</td>
<td>0.815122</td>
<td>0.333333</td>
<td>2170424. 4.222222</td>
<td>48.73333</td>
<td>77.99167</td>
<td>175.2222 -104.4889</td>
<td></td>
</tr>
<tr>
<td>Maximum</td>
<td>0.865500</td>
<td>1.000000</td>
<td>3165602. 5.000000</td>
<td>280.0000</td>
<td>159.0000</td>
<td>386.0000 173.0000</td>
<td></td>
</tr>
<tr>
<td>Minimum</td>
<td>0.738100</td>
<td>0.000000</td>
<td>1102860. 3.000000</td>
<td>-200.0000</td>
<td>-31.00000</td>
<td>-199.0000 -299.0000</td>
<td></td>
</tr>
<tr>
<td>Std. Dev.</td>
<td>0.043662</td>
<td>0.500000</td>
<td>800877.6</td>
<td>0.833333</td>
<td>178.5115</td>
<td>64.6699</td>
<td>209.1583 150.9220</td>
</tr>
<tr>
<td>Jarque-Bera</td>
<td>0.762585</td>
<td>1.593750</td>
<td>0.938690</td>
<td>0.860249</td>
<td>0.690418</td>
<td>0.445787</td>
<td>1.556127 0.787387</td>
</tr>
<tr>
<td>Probability</td>
<td>0.682978</td>
<td>0.450735</td>
<td>0.625412</td>
<td>0.650428</td>
<td>0.708072</td>
<td>0.800200</td>
<td>0.459294 0.674409</td>
</tr>
</tbody>
</table>

(*) and (**) denote the null hypothesis of normality was rejected at 1% and 5% significance levels respectively. The J-B statistic was insignificant implying that all the series were normally distributed.
Of paramount value to the present study was to ascertain the significance and magnitude of the impact of the sub-prime financial crisis on the South African banking system. The results are presented in table 7 below. A significant and negative coefficient found implies that the financial crisis negatively influenced performance within the banking sector. A coefficient of 0.1697 means that relative to the pre-crisis period, the average TFP efficiency of banks during the crisis period was 16.97% lower. It is worth mentioning that of the included determinant factors, the crisis dummy had the greatest impact on bank performance. Contrary to the conclusion of a mild deviation of efficiency measures in the first stage analysis, the second stage results appear to suggest that the crisis caused considerable deterioration in total factor productivity efficiency of banks. This is in line with the SARB supervision report (2009, p.100) that the banking sector balance sheet size declined from R3177 billion at the end of December 2008 (135.4% of GDP) to R2967 billion (118.5% of GDP) at the end of 2009. This represented a negative year-on-year growth of 6.6% or an equivalent deterioration in the banking sector balance sheet size of 16.9% of GDP.

Table 7: Dependent Variable, Total Factor Productive Efficiency (TFPE)

<table>
<thead>
<tr>
<th>Independent Variable</th>
<th>Coefficient</th>
<th>z-statistic</th>
<th>P-value</th>
</tr>
</thead>
<tbody>
<tr>
<td>CRISIS</td>
<td>-0.169665</td>
<td>-3.293372</td>
<td>0.0010**</td>
</tr>
<tr>
<td>NPL</td>
<td>-0.000416</td>
<td>-3.366852</td>
<td>0.0008**</td>
</tr>
<tr>
<td>TA</td>
<td>2.98E-07</td>
<td>3.693039</td>
<td>0.0002**</td>
</tr>
<tr>
<td>CIR</td>
<td>-0.000274</td>
<td>-2.186807</td>
<td>0.0288*</td>
</tr>
<tr>
<td>NET_P</td>
<td>0.001723</td>
<td>3.502119</td>
<td>0.0005**</td>
</tr>
<tr>
<td>SPREAD</td>
<td>-0.072005</td>
<td>-1.419820</td>
<td>0.1557</td>
</tr>
<tr>
<td>NON_INT</td>
<td>-0.004143</td>
<td>-3.541242</td>
<td>0.0004**</td>
</tr>
<tr>
<td>CONSTANT</td>
<td>0.541535</td>
<td>2.103336</td>
<td>0.0354*</td>
</tr>
</tbody>
</table>

* and ** denotes significance at 0.05 and 0.01 level respectively

The rest of the second stage regressions are contained in table 7 as follows. All other bank specific factors were significant except the interest spread variable. Non-performing loans negatively and significantly affected bank’s productive efficiency. This is acceptable given that an increase in non-performing loans retards the growth of bank assets. Diversification as represented by non-interest income variable had a negative impact indicating that diversification from traditional bank activities lowers TFP efficiency of banks in South Africa. This is also consistent with the finding of Sharma et al (2012) who found that bank diversification practices were negatively affecting the efficiency and performance of Indian banks. Profitability showed a positive and significant coefficient meaning that highly profitable banks are more efficient in their operations. However, the size of the incremental effect was marginal. The same thing applied for the bank size variable which though highly significant had a very trivial contribution effect. This indicates that larger banks tend to achieve higher efficiency. Ismail et al (2012) maintains that larger banks have more capital that can be used to adopt new technology that can enhance their profitability and minimizing their management cost. Cost to income ratio, a traditional proxy for cost efficiency is negatively associated with efficiency. This is expected given that deterioration in cost efficiency as indicated by an increase in cost relative to income decreases the overall productive efficiency.
7. Concluding Remarks

In this paper we have evaluated the total factor productivity of the four largest South African banks for the period 2000 - 2010. The measurement and the decomposition of total factor productivity into several measures of efficiency was performed using the software program DPIN 3 developed by O'Donnell (2011). To the best knowledge of the author, this is one of the pioneering works to analyse productivity of the South African banking system to adopt the Hicks-Moorsteen TFP index approach. The main motivation driving this research has been to determine the magnitude of the impact of the global financial crisis on the performance of the banking sector in South Africa. The major findings of this paper are as follows:

In the first stage analysis, most of the efficiency and productivity measures clearly deteriorated during the period 2008-2010, the period that coincided with the global financial crisis. Nevertheless, this paper found the deterioration in the efficiency and productivity measures during the crisis to be generally mild. This is consistent with the views of the SARB (2009) Supervision Annual Report that broadly described the financial sector as “remaining vigilant” despite the difficult circumstances that came with the crisis. This vigilance was attributed to bank’s low leverage ratios, sound profitability, limited exposure to foreign assets and foreign funding and the fact that capital levels were adequate (SARB, 2009). Mabwe and Webb (2010) also states that for an economy that is integrated into the global financial system, South Africa weathered the global financial crisis well compared to other countries in the region.

Second stage analysis showed that the financial crisis was the main determinant of bank efficiency for the period reviewed, with total factor productivity efficiency being 16.96% lower during the crisis period compared to the pre-crisis period. Non-performing loans, bank size, cost to income ratio, profitability, non-interest income variables were found to be significant factors that influence bank performance. However, there is need for policy makers to be mindful of the risk of over-regulation because there is normally a danger of excessive regulation after a crisis which retard the ability of banks to operate normally. Mboweni (2009) recommended a fine balance to be achieved but emphasized for those elements of the financial system that were previously not included to be added to the regulatory net.

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References

Ismail, F., Rahim, R.A.B., & Majid, M.S.A.B.D. (2011). Determinant of Efficiency in Malaysian Banking Sector, Universiti Malaysia Sarawak (UNIMAS), Small Grant Scheme (SGS) [03(SB3)/B19/2011(7)].


Appendices

Appendix 1: TFP, TFPE, OTE & ITE
Appendix 2: \( \Delta TFP, \Delta TFP^*, \Delta TFPE \)

Appendix 3: Actual Vs. Fitted Values of TFPE: Tobit Model